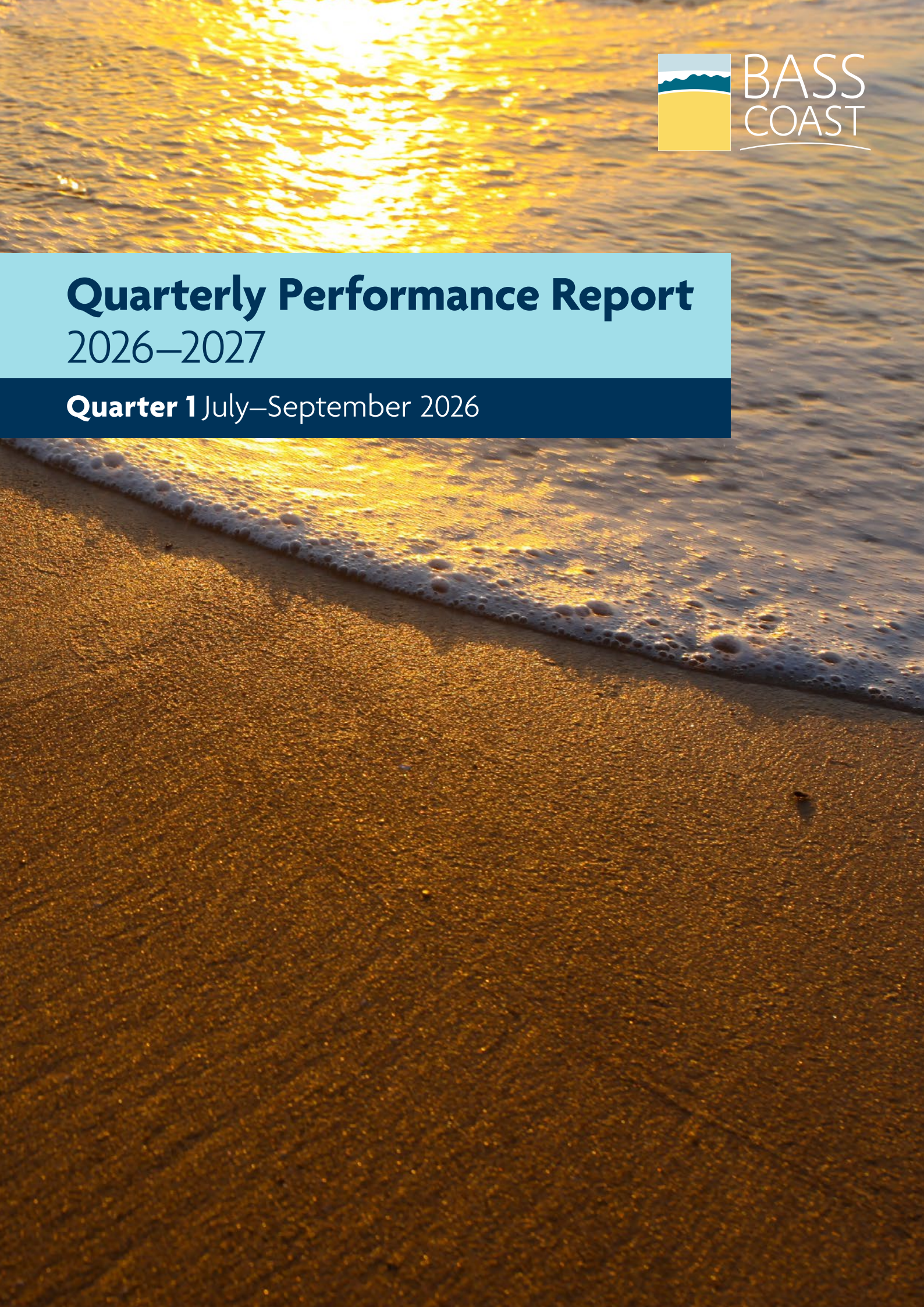


BASS COAST

Quarterly Performance Report
2026–2027

Quarter 1 July–September 2026



Acknowledgement of Country

Bass Coast Shire Council acknowledges the Bunurong as the Traditional Owners and Custodians of the lands and waters, and pays respect to their Elders past, present and emerging, for they hold the memories, the traditions, the culture and Lore.

Bass Coast Shire Council celebrates the opportunity to embrace and empower the Aboriginal and/or Torres Strait Island Communities in their diversity.

Bass Coast Shire Council will create opportunities for future recognition and respectful partnerships that will honour the Traditional Owners and Custodians, and Aboriginal and/or Torres Strait Islander Peoples.

Community Vision 2045

From its flowing hills to its coastal woodlands and wild unspoiled coastlines, the Bass Coast is a source of celebration for all who live in and visit the region.

Our townships are vibrant, rich with culture and full of life, each with its own distinct character. Drawing on our creativity, innovation and resilience we've created a thriving and diverse economy that supports sustainable agriculture and industry.

We live proudly on Bunurong Country, and build on learnings from our First Peoples and their knowledge. We coexist in harmony with our environment and are prepared for future challenges and changes.

We are the people of the Bass Coast. Experience our cultures and history, and contribute to our story.

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Diversity and Inclusion

Bass Coast Shire Council celebrates the diversity of our communities. We acknowledge and respect the skills, insights and life experiences of all community members irrespective of gender, ethnicity, ability, religious belief, sexuality or age.

Child Safe Statement

Bass Coast Shire Council is committed to child safety and wellbeing, actively working to prevent abuse by identifying and addressing risks early. This work is underpinned by Council's Child Safe Statement, which guides our commitment to ensuring the safety, inclusion and wellbeing of every child.

Gender Impact Assessment

In accordance with the *Gender Equality Act 2020*, a Gender Impact Assessment was undertaken in developing the Annual Action Plan 2026–2027, ensuring it reflects fairness, inclusivity and the diverse needs of our community.

About the Quarterly Performance Report

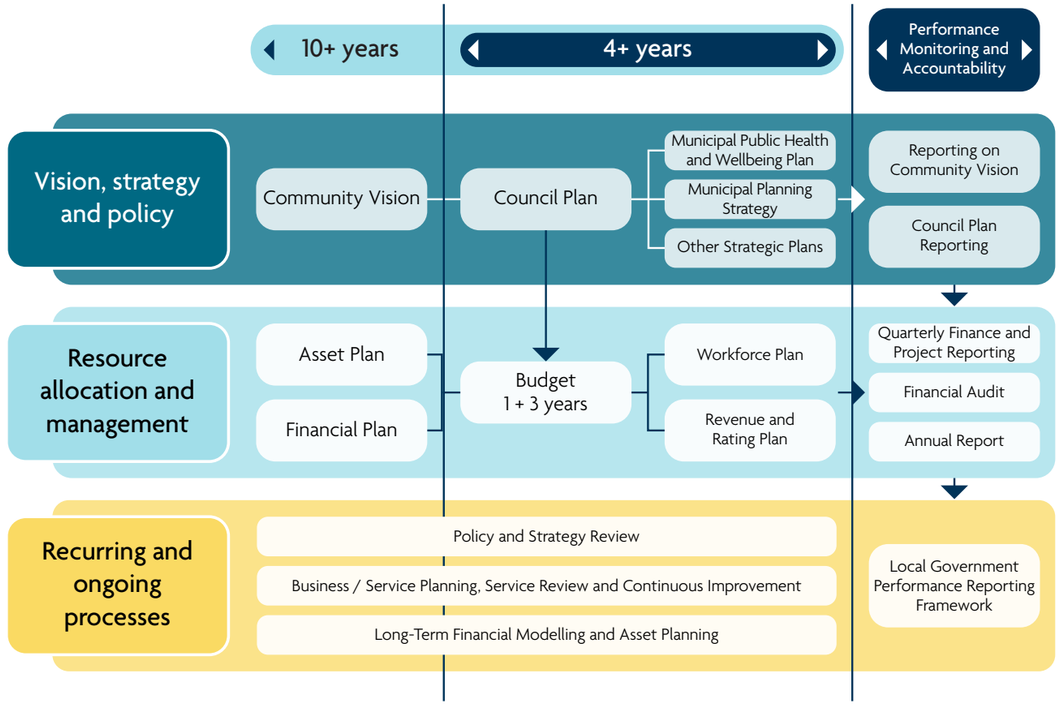
The Quarterly Performance Report reflects Bass Coast Shire's continued commitment to transparency and accountability, while also meeting statutory requirements. In accordance with Section 97 of the *Local Government Act 2020*, Council is required to produce a quarterly budget report that includes a comparison of its actual and budgeted financial results for the year to date, including explanations of any material variances and updated financial forecasts for the full financial year.

This report also serves as an opportunity to update the community on Council's progress in delivering the Annual Action Plan and share achievement highlights in line with Council's Operating Principle and Council Plan 2025–2029.

About the Integrated Planning and Reporting Framework

Council's Integrated Planning and Reporting Framework guides Council's planning in accordance with the *Local Government Act 2020*. It outlines how the Community Vision will be delivered through the Council Plan, the Annual Budget and other key Council plans and strategies. It also includes how reporting is undertaken to ensure accountability and transparency on Council's progress towards achieving the aspirations set in the Community Vision.

Bass Coast Integrated Planning and Reporting Framework



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About the Council Plan

Every 4 years Council develops a Council Plan. The Council Plan 2025–2029 is presented under 4 Strategic Objectives and detail the priorities, strategies and services that Council will deliver to achieve these outcomes. The 4 strategic objectives are aligned to the Community Vision 2045 and describe the future Council is working towards.

All the activities completed by Council, including those in this report, contribute to one or more of these strategic objectives.

Key actions to deliver these priorities are outlined in Council's Annual Action Plan each financial year and reported on quarterly to the community through this report.

The 4 Strategic Objectives of the Council Plan 2025–2029

Naturally Beautiful

Together we build resilience and protect and enhance our natural environment.

Thriving Places

Facilities and infrastructure meet current and future needs. Growth is sustainable and well planned. Our economy, agriculture, tourism and industries are resilient. Unique character is preserved.

Vibrant Communities

Communities are healthy, inclusive, safe and socially connected. Communities celebrate opportunity, recreation, diversity, heritage and reconciliation.

Visionary Leadership

Our communities flourish through leadership that is open and responsible, ensuring decisions serve the communities best interests, and comply with legislative obligations.

Operating Principle

Bass Coast Shire Council is committed to delivering good governance for the benefit and wellbeing of the local communities and future generations. This involves partnering with the communities to address current needs and be prepared for future challenges. In all that we do, Council is committed to being responsive, efficient, transparent and future-focused.





Overview of Council Plan

Strategic Objective	Naturally Beautiful	Thriving Places	Vibrant Communities	Visionary Leadership
Aspirations What we want to achieve long term	Together we build resilience and protect and enhance our natural environment.	Facilities and infrastructure meet current and future needs. Growth is sustainable and well-planned. Our economy, agriculture, tourism and industries are resilient. Unique character is preserved.	Communities are healthy, inclusive, safe and socially connected. Communities celebrate opportunity, recreation, diversity, heritage and reconciliation.	Our communities flourish through leadership that is open and responsible, ensuring decisions serve the communities best interests, and comply with legislative obligations.
Priorities What we will focus on for the next 4 years	• Enhancing biodiversity and natural asset protection • Increasing energy, disaster and climate resilience • Optimising water management • Strengthening waste management • Supporting circular economy	• Delivering well-planned townships • Enhancing Eco Tourism • Facilitating sustainable development • Providing fit for purpose assets and facilities • Supporting local industry, business and agriculture	• Advocate to increase in affordable housing and access to local services • Celebrating culture and history • Promoting healthy, active, safe and inclusive communities • Strengthening community connection and resilience • Support young people to live, learn, play and connect locally • Walking alongside First Peoples communities on the path to reconciliation	• Driving innovation • Effective communication and engagement • Maximising alternative revenue • Optimising partnerships • Strong advocacy
Lead Strategies How we will deliver these objectives	• Climate Change Action Plan	• Asset Strategy • Economic Development Framework • Integrated Transport Strategy • Municipal Planning Strategy	• Healthy, Safe and Resilient Bass Coast Plan (Municipal Public Health and Wellbeing Plan)	• Long Term Financial Plan
Services Services to deliver these objectives	• Resource recovery and waste management • Sustainability	• Asset Management • Design and delivery • Economic development • Planning and Building	• Arts, Culture and Heritage • Customer and Visitor Experience • Healthy, safe and connected communities	• Finance, Systems and Human Resources • Governance and Leadership •
Operating Principle	**In all that we do, Council is committed to being:** **Responsive Efficient Transparent Future-focused**			

Annual Action Plan Update



Q1 Action Status Guide

✓ **Black tick = Completed:**
This has been achieved. No further action is required.

Green circle = On track:
All elements of this action are on track for delivery.

Amber circle = Delayed and anticipated to be delivered by the end of the financial year:
The progress of this action is behind schedule, however, it is anticipated to be recovered and back on schedule by the end of the financial year.

Red circle = At risk or unable to be completed:
The delivery of this action has been severely impacted and/or is unlikely to be achieved.

Q1 Status of Actions Overview

Council will report on 28 actions for the 2026–2027 financial year that directly contribute to progressing the priorities outlined in the Council Plan.

This quarter reported:

- ✓ Completed: **0**
- On track: **28**
- Delayed and anticipated to be delivered by the end of the financial year: **0**
- At risk or unable to be completed: **0**

Strategic Objective: Naturally Beautiful

Together we build resilience and protect and enhance our natural environment.

Action	Measure	Aligned Priority	Lead Department	Comment/Update	Status
Deliver the Urban Forestry Strategy planting program	Plant 700 new street trees	• Increasing energy, disaster and climate resilience	Sustainable Environment	Between July and September, 886 advanced street trees were planted across the Shire. This includes approximately 280 plantings delivered in response to community requests that were received outside of the planting season.	
Partner with Bass Coast Landcare Network and Western Port Biosphere Foundation to deliver environmental leadership that promotes biodiversity, waterway health and climate resilience across the region	Demonstrated progress towards deliverables and outcomes, as outlined in each Partnership Agreement	• Enhancing biodiversity and natural asset protection • Optimising water management • Optimising partnerships	Sustainable Environment	Through Council's partnership with Bass Coast Landcare Network (BCLN), 93,390 indigenous plants were planted across 34 hectares, with a further 23 hectares protected through fencing and weed control works. 9 field days were delivered and attended by 116 farmers, covering topics such as trees on farms, whole farm planning and avian flu preparedness. The Western Port Biosphere Foundation secured $400,000 in philanthropic funding while supporting Council's advocacy for the Western Port Strategic Framework and avian flu awareness.	
Reform the Rural Land Management Program and align to Council Plan objectives, to deliver enhanced biodiversity and natural asset protection that targets high-value conservation work	Develop and present a revised program to Council for consideration	• Enhancing biodiversity and natural asset protection • Optimising water management	Sustainable Environment	A review of the Rural Land Management Program has commenced, including initial engagement with stakeholders.	
Develop priority actions for the Circular Economy Framework	Complete the Circular Economy Framework priority action plan	• Supporting circular economy	Sustainable Environment	Circular Economy principles have been integrated into project and asset management processes, as a foundation for developing priority actions in coming months.	

Strategic Objective: Thriving Places

Facilities and infrastructure meet current and future needs. Growth is sustainable and well planned. Our economy, agriculture, tourism and industries are resilient. Unique character is preserved.

Action	Measure	Aligned Priority	Lead Department	Comment/Update	Status
Deliver Invest Bass Coast – a digital investment attraction project	• Regional investment website is fully developed and launched • Investment attraction prospectus is completed and published (digital and print formats) • Marketing collateral suite is produced (digital and print formats)	• Supporting local industry, business and agriculture	Economic Development and Investment	Development of the Invest Bass Coast project is progressing to align with Council's new website. Progress was made on content planning, governance arrangements and strategic direction.	
Obtain Eco Destination Certification	Certification finalised	• Enhancing Eco Tourism	Economic Development and Investment	The application to obtain Eco Destination Certification has been submitted and is awaiting an audit by Ecotourism Australia scheduled for December 2026.	
Deliver the 2026-2027 Capital Works Program	Completion of >80% of all projects included in the adopted Capital Works program	• Providing fit for purpose assets and facilities • Delivering well-planned townships	Infrastructure Services	Planning for the Capital Works Program projects has been completed, with all projects approved, scheduled and supported by confirmed scopes, budgets and delivery arrangements.	
Amend the Road Management Plan	Develop and present final draft Recommendation of Amended Road Management Plan to Council for consideration	• Providing fit for purpose assets and facilities	Infrastructure Services	Draft amendments have been developed. Public consultation on these draft amendments will commence in Q3.	
Finalise the Bass Coast Planning Scheme Review	Develop and present final draft of the Bass Coast Planning Scheme Review to Council for consideration. Once adopted, commence priority actions and integration into Council's strategic framework	• Delivering well-planned townships • Facilitating sustainable development	Strategy and Growth	The final Bass Coast Planning Scheme Review is planned to be presented to Council for consideration in November 2026.	
Advocate for funding for the delivery of Stage 1 of the Phillip Island Sporting Precinct	Advocate, monitor and pursue opportunities for the delivery of the Stage 1 Phillip Island Sporting Precinct	• Providing fit for purpose assets and facilities	Major Projects and Property	Council met with various government and shadow Ministers and departments regarding the project. Alongside this, a social media campaign commenced.	

Action	Measure	Aligned Priority	Lead Department	Comment/Update	Status
Finalise delivery of stage 1 of the Cowes Foreshore Precinct Project works	Complete delivery of stage 1 of the Cowes Foreshore Precinct Project works	• Providing fit for purpose assets and facilities	Major Projects and Property	Phase 4 works are now complete. Ongoing monitoring will occur and any required rectification works will be undertaken over the next 12 months.	
Continue Land Use Planning, Partnership Development and Master Planning of the Former Wonthaggi Secondary College Site	• Complete stage 1 community consultation • Release RFQs for partnership framework and land use framework	• Providing fit for purpose assets and facilities	Major Projects and Property	Early community consultation for this project was completed, with a summary engagement report provided on Councils project page.	
Finalise Detailed Designs for the Bass Coast Aquatic and Leisure Centre (Wonthaggi)	Detailed Designs for the Bass Coast Aquatic and Leisure Centre complete	• Providing fit for purpose assets and facilities	Major Projects and Property	The detailed design for this project is progressing, with the tender contract being awarded at the August Council meeting.	
Commence a Planning Scheme Amendment to implement priority actions of the Wonthaggi Structure Plan Review	Authorise Planning Scheme Amendment through Council resolution	• Delivering well-planned townships • Facilitating sustainable development	Strategy and Growth	A Planning Scheme Amendment has commenced.	
Progress a Planning Scheme Amendment to implement priority actions of the San Remo Structure Plan	Exhibit a Planning Scheme Amendment, including referring to an independent planning panel process (if required)	• Delivering well-planned townships • Facilitating sustainable development	Strategy and Growth	A Planning Scheme Amendment has progressed.	
Finalise background studies for the environmental values mapping across the Shire, including the Western Port Woodlands	Desktop review and environmental values mapping is completed to recommend appropriate protections and support Council's Nature Positive Strategy	• Facilitating sustainable development	Strategy and Growth	In collaboration with Bass Coast Landcare and Gippsland Threatened Species Action Group, a research company has been engaged to undertake flora and fauna studies for this project.	
Develop the Encroachment Policy	Develop and present final draft of the Encroachment Policy to Council for consideration	• Delivering well-planned townships	Major Projects and Property	Development of the draft Encroachment Policy has commenced and is anticipated to be presented for community consultation in Q2.	

Strategic Objective: Vibrant Communities

Communities are healthy, inclusive, safe and socially connected. Communities celebrate opportunity, recreation, diversity, heritage and reconciliation.

Action	Measure	Aligned Priority	Lead Department	Comment/Update	Status
Deliver the Healthy, Safe and Resilience Plan 2025-2029 and Disability Action Plan 2025-2029	• Complete 2026-2027 actions including: • Partner with Bass Coast food relief agencies and schools to deliver healthy food programs • Work together to strengthen community resilience in emergencies • Review the community grants program	• Promoting healthy, active, safe and inclusive communities • Support young people to live, learn, play and connect locally • Advocate to increase in affordable housing and access to local services	Community Wellbeing and Culture	The Healthy, Safe and Resilient Bass Coast (HSR) and Disability Action Plan Year 1 Annual Report was published, along with the Year 2 Action Plan. Year 2 implementation is underway, building on strong first-year outcomes from the HSR and Disability Action Plan. The Access and Inclusion Committee has expanded to 15 members, strengthening the contribution of lived experience to disability and inclusion initiatives. A disability survey has been scoped to be delivered after new census data is available. Seniors programming continues to develop the expanded Seniors Festival model supported by a microgrants program, while First Peoples and reconciliation work builds on established partnerships with the Bass Coast Reconciliation Network, including the delivery of one event.	
Deliver the Domestic Animal Management Plan 2026-2029	Complete 2026-2027 actions, including: • Deliver Dogs in Public Places Guidelines, in partnership with Dogs Off Leash Working Group • Strengthen community engagement and compliance outcomes across priority sites, including beaches and reserves • Deliver inland fenced dog parks	• Promoting healthy, active, safe and inclusive communities	Community Wellbeing and Culture	The Dogs in Public Places Guidelines were adopted by Council in July 2026.	
Develop the 2026-2029 Municipal Emergency Management Plan (MEMP) in partnership with Municipal Emergency Management Planning Committee agencies	Finalise MEMP in partnership with Municipal Emergency Management Planning Committee, including completing MEMP assurance through Regional Emergency Management Planning Committee	• Strengthening community connection and resilience	Community Wellbeing and Culture	Consultation on the 2026-2029 Municipal Emergency Management Plan has been completed, with the plan now being drafted and scheduled for consideration by the Municipal Emergency Management Planning Committee in December.	
Implement the First Peoples Framework and further engage the Bass Coast First Peoples Communities in development of inaugural Reconciliation Action Plan	Complete the year one First Peoples Framework actions	• •Walking alongside First Peoples communities on the path to reconciliation • Celebrating culture and history	Community Wellbeing and Culture	Recruitment for the First Persons Advisory Committee to support the implementation of the Framework adopted by Council in June 2026 commenced. In addition, organisation-wide cultural safety and engagement training begun.	
Progress implementation of Dinosaur Trail Masterplan	Design of Rainbow Park completed	• Promoting healthy, active, safe and inclusive communities	Economic Development and Investment	A tender has been awarded for the detailed design of the Dinosaur Trail Masterplan.	

Strategic Objective: Visionary Leadership

Our communities flourish through leadership that is open and responsible, ensuring decisions serve the communities best interests, and comply with legislative obligations.

Action	Measure	Aligned Priority	Lead Department	Comment/Update	Status
Enhance customer experience by improving engagement channels	• Audit current engagement channels • Simplify and standardise customer touchpoints • Introduce or enhance digital self-service options	• Effective communication and engagement • Driving innovation	Customer and Digital Experience	Customer experience has been enhanced by sending details of actions completed to customers when requests are closed and successfully piloting automation of processes to reduce delays in processing some customer enquiries, including converting emails directly into the internal request system.	
Finalise a review of the Waste Service Charge	Develop and present the results of the Waste Service Charge Review to Council for consideration	• Strengthening waste management • Effective communication and engagement • Maximising alternative revenue	Financial Services	A preliminary review of the Waste Service Charge, including benchmarking against the sector, has been completed. The findings were presented to Council for consideration at the September Council Meeting, resulting in the endorsement of community consultation on a spilt waste charge.	
Deliver a new Council website	Delivery of the new Council website is complete and is live	• Effective communication and engagement • Driving innovation	Governance and Communications	The website entered its final stage of development with content refinement and new photography largely complete. The website is expected to launch in Q2.	
Deliver the Workforce Plan 2026-2029	2026-2027 actions are completed	• Driving innovation	People and Culture	Implementation of the Workforce Plan commenced with the refresh of Council's employee value proposition including new organisational values, learning and development opportunities and recognition initiatives. Workforce planning has been embedded across the organisation, and a new learning Management system has been developed and is scheduled to go live in Q2.	
Actively champion Council's advocacy priorities	Council's endorsed advocacy priorities are actively progressed with stakeholders, with evidence of engagement and acknowledgement	• Strong advocacy	Governance and Communications	Advocacy efforts continued in support of advancing one of Councils top priorities, the Bass Coast Aquatic and Leisure Centre project. A community day was held at the pool, in which provided an opportunity for the communities to share their views and support the project's direction. Significant statewide media coverage helped build awareness and promote the project's importance.	
Deliver sector leading beach safety through partnership	• Facilitate quarterly meetings of the Bass Coast Beach Safety Working Group to enhance inter-agency collaboration and implementation of drowning-prevention initiatives • Increase engagement with safety messaging through local and regional partnerships • Deliver sector leadership at state and national forums and advocate for enhanced and sustainable lifeguard funding across Victoria	• Driving innovation • Optimising partnerships	Community Wellbeing and Culture	The Bass Coast Beach Safety Working Group has met, with network partners committed to preparations for the upcoming summer season, including the rollout of safety equipment and community messaging. Council also demonstrated sector leadership through participation in state and national forums as a keynote speaker and panel member.	

General

Advocacy for Bass Coast in Canberra

In August, the CEO, Mayor Cr Tessari and Deputy Mayor Cr Bauer travelled to Canberra to advocate on behalf of Council and ensure the communities priorities were heard directly by the Australian Government.

During the visit, they met with Ministers, Assistant Ministers and Shadow Ministers across a range of portfolios including, regional development, local government, agriculture, tourism, environment, water sport and the arts. These discussions provided an important opportunity to highlight the challenges facing our region and advocate for investment in projects that will support the growing communities of Bass Coast.

A key focus was the Bass Coast Aquatic and Leisure Centre and the importance of securing funding to support the future of this well -loved facility, noting that the Wonthaggi Pool is approaching 50 years of age and requires significant renewal to continue meeting community needs.

Ongoing support for the Phillip Island and Bass Coast economy was raised following this year's MotoGP. Major events play a vital role in supporting local businesses, employment and the visitor economy.

The development of the Phillip Island Recreation Reserve was another priority and the need to invest in this important facility was emphasised, so it can meet the needs of local residents, visitors, and Gippsland's largest football-netball club, which has outgrown its current capacity.

Coastal erosion was a significant topic of discussion. As changing coastal conditions continue to impact communities across Bass Coast, it is essential that all levels of government work together to better understand the risks, protect critical community assets and plan for the future.

These conversations are a vital part of Council's advocacy role. We will continue working constructively with all levels of government and across the political spectrum to ensure Bass Coast has a strong voice and that the needs of our community are understood, supported and prioritised.



Dogs in Public Places Guidelines adopted

At the July Council Meeting, the new Dogs in Public Places Guidelines 2026-2029 were adopted, delivering a key Year One action of the Domestic Animal Management Plan 2026-2029 (DAMP) and an important milestone for dog owners, residents and visitors across Bass Coast.

The Guidelines provide a consistent and evidence-based approach to managing dogs on Council-managed land. They are designed to support the health and wellbeing benefits of dog ownership while balancing community safety, responsible recreation and protection of the natural environment.

The Guidelines establish clear criteria for determining where dogs may be off leash, on leash or prohibited, ensuring decisions are transparent, consistent and responsive to local needs. This includes a traffic-light impact assessment system and demand analysis framework to support decision-making across the municipality.

Community consultation on the draft Guidelines was undertaken during April and May through Engage Bass Coast and attracted strong community interest, with 227 survey responses and 22 written submissions received. Feedback from the consultation helped strengthen the final document, including greater emphasis on beach access paths, protection of nesting sites, community safety, compliance activities, signage and education.





Advocacy, Communication and Engagement for the Bass Coast Aquatic and Leisure Centre redevelopment

Council's newly adopted Communications, Engagement and Advocacy Strategy has supported strong advocacy for the Bass Coast Aquatic and Leisure Centre.

Council engaged with Federal representatives during a delegation to Canberra on 13 August and State representatives in a delegation to Spring Street on 8 September to ensure all levels of government are aware of the project and its importance to the communities of Bass Coast.

Users of the pool were invited to engage directly with Councillors and staff onsite on 5 August, discussing their use of the facility and its importance to the community.

A video was produced for social media featuring several pool user groups and community members and published on 19 August.

Council supported community advocates to engage with multiple media outlets. Council's advocacy led to significant coverage, including a front-page photo on *The Age*.

Through these combined activities of Communications, Engagement and Advocacy, Council has sought to engage its community, directly advocate to decision makers and demonstrate the significant community benefit and regional importance of the Bass Coast Aquatic and Leisure Centre.

Healthy, Safe and Connected Communities

First Annual Report released for the Healthy, Safe and Resilient Bass Coast Plan 2025-2029 and Disability Action Plan 2025-2029

Council released its first Annual Report for the Healthy, Safe and Resilient Bass Coast Plan, marking an important milestone in delivering improved health, wellbeing, safety and inclusion across the Shire.

The report outlines progress made during the first year of implementation and demonstrates Council's commitment to working alongside community organisations, government agencies, traditional owners, service providers and residents to create positive outcomes for everyone who lives, works and visits Bass Coast.

Key achievements from the Annual report include:

- Completion and opening of the Inverloch Shared Pathway
- Participation of over 1,000 community members in First Peoples cultural and reconciliation events
- Launch of a new Emergency Dashboard and publishing of the Waterline Emergency Handbook
- Expanded the Access and Inclusion Advisory Committee from 8 to 15 members





Year 2 Action Plan Adopted - Healthy, Safe and Resilient Bass Coast Plan 2025-2029 –

Building on a strong first year, Council adopted the Year 2 Action Plan for the Healthy, Safe, Resilient Bass Coast Plan. The plan focuses on consolidating key actions and co-designing solutions with the community to create a healthier, safer, more inclusive and resilient Bass Coast.



Events

Overview

Bass Coast Shire Council continued to deliver and support a diverse calendar of significant events, ranging from homegrown community celebrations to regional flagship festivals and major sporting competitions. Throughout July to September 2026, Council supported 5 significant events and 4 major markets, drawing visitors, boosting the local economy, and showcasing the region's distinct coastal character.

This quarter continued Council's strategic focus on developing and supporting off-peak events that attract visitors year-round, strengthen community participation, and highlight Bass Coast's unique identity.

Below is an overview of key information:

- 5 events and 4 markets supported
- Total estimated 19,500 attendees
- $45,000 in direct financial support and significant in-kind support.



Event highlights

Island Whale Festival

Held across Phillip Island in early July, the Island Whale Festival celebrated the arrival of migrating whales to Bass Coast. The event ran over multiple days and featured educational talks, tours, live music, art, and family friendly activities. Council provided both financial and in-kind support, including marketing and event facilitation. The festival successfully attracted visitors during the winter season, supporting the local economy and contributing to Council's goal of increasing off peak tourism.

HMAS Woolamai Freedom of Entry

Early August, the HMAS Woolamai Freedom of Entry event was held in Cowes to celebrate the special connection between the vessel, its crew and the Bass Coast Community through a ceremonial Freedom of Entry. Council provided significant in-kind and operational support to assist with the planning and delivery of the event, with the Mayor participating in the office proceedings. The ceremony provided a valuable opportunity for civic recognition and connection of communities while strengthening the regions relationship with the Royal Australian Navy.



Victoria Road State Championships

Formally known as The Tour of Gippsland, The Victoria Road State Championships cycling event was held at the Phillip Island Grand Prix Circuit on 8 August. Council provided financial and operational support to assist with event delivery, logistics and local engagement. The championships attracted elite cyclists and spectators to the region during the shoulder season, and further reinforced Bass Coast's reputation as a premier cycling destination.

Phillip Island Festival of Stories

Between 21-23 August, the Phillip island Festival of Stories brought together authors, filmmakers and journalists for a weekend of engaging conversations, ideas and creativity at Berninneit. Council provided financial and promotional support to help elevate the festivals reach. The event enriched Bass Coast's cultural offering during the Winter season and helped grow the reputation of being a destination for arts and culture.

Tidal Seafood Festival

The TIDAL Seafood Festival returned to San Remo from 19-21 September, showcasing and celebrating the regions rich fishing heritage and local culinary scene. This year's expanded program included and enhanced Sunday schedule, further positioning TIDAL as a key off-peak flagship event for the region. Council provided financial and in-kind support, including event logistics, marketing, equipment and waste management assistance.

In addition to these events, 4 major markets continued to draw strong attendance, supporting local producers, artisans, and small businesses while enriching our visitor offering.

Council's contribution

Council invested $45,000 in direct financial support for these event partnerships. This was complemented by significant in-kind contributions, including:

- Marketing and communications promotion across Council channels
- Event guidance and permit facilitation
- Business liaison and local engagement
- Provision of event equipment and waste management services.

Capital Works

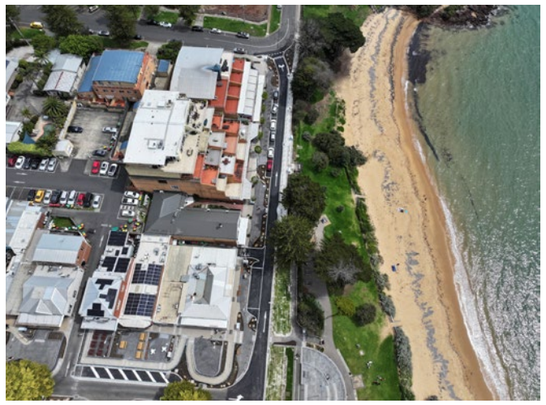
Cowes Foreshore Precinct

Part of the transformed Cowes Foreshore Precinct opened to the community ahead of schedule.

The upgrade along Thompson Avenue North and The Esplanade included improvements such as renewed roads and drainage, pedestrian paths, public lighting, landscaping and increased outdoor dining spaces.

Guided by the Cowes Streetscape Master Plan, the project connected both ends of the town, strengthened the character of Cowes and created inviting, green streets and safer public spaces for residents, visitors and businesses to enjoy.

This project was jointly funded through an $8 million investment from the Australian Government's Regional Precincts and Partnership Program and $1.6 million from Council.



Fuller Road Renewal

The Fuller Road Stormwater Renewal Project created a safer, more resilient street for Wonthaggi.

Between Ormsby Grove and Tibballs Place, the works delivered new stormwater pits and pipes, kerb and channel, widening of the road and a new footpath that completed a missing link in the pedestrian network.

The upgraded drainage infrastructure has reduced flooding impacts and improved protection for nearby homes and properties.

The completed improvements have made it safer and easier to walk through the area, while providing more reliable road conditions and better protection during wet weather.

This project was fully funded by Council with a total investment of $260,000 excluding GST.



Harold Hughes Tennis Court

New lighting at Harold Hughes Tennis Court has extended playing hours, allowing greater use of the facility during the shorter winter days.

The lighting upgrade included 4 new energy-efficient LED lights and a replacement control panel.
A push-button feature provides one hour of lighting per use, while automatic timers help manage evening operation.

The project improved safety and accessibility, creating greater opportunities for community participation while minimising environmental impacts through the reuse of existing poles and protection of native vegetation.

The Project was fully funded by Council with an investment of $19,990 excluding GST.



Kilcunda Rail Trail

Following coastal erosion impacts to the Kilcunda Rail Trail, Council implemented a temporary detour to maintain safe community access

The works, completed within one week, included gravel path upgrades, a bicycle access ramp and clear signage and provide a safe alternative route while planning for the trail's long-term realignment continues.



Financial Report

Quarter 1 July–September 2026



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2 Financial Performance

	Year to Date Sep 26	Budget June 27	Forecast June 27
Net Result ($'000s)	62,352	(2,978)	3,514
Adjusted Underlying Result ($'000s)	61,379	(9,080)	(9,293)
Funding Statement Result ($'000s)	62,755	0	(342)
Capital works ($'000s)	5,786	29,518	39,325
Liquidity	2.79	1.38	1.49
Unrestricted Cash	46%	43%	26%

Council's year to date operating surplus is $62.4 million. This is due to the practice of raising rates and charges for the full financial year when the rates notices are generated. The YTD surplus is $6.2 million favourable to budget due to timing of Materials and Services spend.

Council is forecasting a full year Net Surplus Result of $3.5 million, $6.5 million favourable to budget. This reflects the recognition of $7.8 million in unbudgeted capital grants, including $2.8 million in funding for Safe Local Roads and Streets, Blackspot and Speed zone changes, $1.8 million for reconstruction of the Stewart Road Bridge in Kernot, $910,000 for Silverleaves erosion works, $714,000 for renewal of Grantville Glen Alvie Road, and $688,000 for completion of the Cowes Streetscapes project. Removing the impact of these capital grants, Council's adjusted underlying result is forecast to reflect a $9.3 million deficit, (compared to an adjusted underlying budgeted deficit of $9.1 million).

Whilst Council's full year result was budgeted as a $9.1 million deficit the forecast of $9.3 million deficit is linked in part to the delivery of the operational programs carried forward from previous financial years. $1 million additional expenditure relates to the delivery of initiatives including Council Support Fund (storms), Neighbourhood Character and Housing strategy, Climate Change Action initiatives, Bass Coast Youth Connect and San Remo Structure Plan. Grant amounts of $330,000 held at year end relating to these projects have been released from unearned income and are reflected in operating grants, minimising the impact of the carry overs on our income statement. The impact is further reduced through an increase of $335,000 to expected investment income, and receipt of a $210,000 insurance claim.

Capital works expenditure is forecast at $39.3 million for 2026-27, compared with an adopted budget of $29.5 million, predominantly reflecting works carried forward from the previous financial year. Expenditure of $5.8 million has been incurred to the end of September, with delivery of the program expected to increase over the remainder of the year.

The financial sustainability risk indicators for 2026-27 are provided in the table below. The indicators are the same indicators prepared by the Victorian Auditor General and reported by the Victorian Auditor General on an annual basis.

Council's Liquidity (working capital ratio), which measures the ability to pay existing debts as they fall due, remains within the Victorian Auditor General's low risk category, confirming Council's sound financial position.

	Actual 2025/26	Budget 2026/27	YTD Actual 2026/27	Forecast 2026/27	Risk assessment criteria		
					High	Medium	Low
Net result	**3.5%**	**-2.6%**	**68.9%**	**2.8%**	Less than negative 10%	Negative 10%–0%	Greater than 0%
Adjusted Underlying Result	**-17.5%**	**-8.3%**	**68.6%**	**-8.3%**	Less than 0%	0%–5%	Greater than 5%
Liquidity	**1.63**	**1.38**	**2.79**	**1.49**	Less than 0.75	0.75–1.0	Greater than 1.0
*** Internal financing**	**109.0%**	**91.0%**	**11.0%**	**83.0%**	Less than 75%	75–100%	Greater than 100%
Indebtedness	**35.5%**	**32.9%**	**38.3%**	**34.8%**	Greater than 60%	40–60%	40% or less
Capital replacement	**1.2**	**1.1**	**0.8**	**1.3**	Less than 1.0	1.0–1.5	Greater than 1.5
Renewal gap	**0.7**	**0.7**	**0.3**	**0.9**	Less than 0.5	0.5–1.0	Greater than 1.0

For further detail on how the above indicators are calculated, please visit www.audit.vic.gov.au and read in conjunction with the above financial performance summary.

2.1 Funding Statement

The funding statement provides a summary of how Council's operations and capital works are funded within the financial year. The nature of the funding statement eliminates the overall impact of projects carried over between financial years and the addition of project works that are funded through the successful receipt of external grants.

	YTD Actual $000's	YTD Budget $000's	YTD Variance $000's	30 Jun 2027 Budget $000's	30 Jun 2027 Forecast $000's	30 Jun 2027 Variance $000's
Revenue						
Rates and charges	85,534	84,469	1,066	85,205	85,908	703
Statutory fees and fines	1,130	964	165	3,858	3,829	(29)
User fees	1,638	1,544	95	6,214	6,362	148
Grants - operating	801	2,512	(1,711)	9,873	9,946	73
Contributions - monetary - operating	75	0	75	222	215	(7)
Interest revenue	593	454	139	1,817	2,151	334
Other income	428	332	96	1,080	1,340	260
Total Revenue	**90,199**	**90,275**	**(75)**	**108,269**	**109,752**	**1,483**
Proceeds						
Sale of assets	63	0	63	445	596	151
Total Proceeds	**63**	**0**	**63**	**445**	**596**	**151**
Expenses						
Employee costs	(11,219)	(11,001)	(218)	(40,665)	(41,034)	(369)
Materials and services	(8,996)	(14,264)	5,268	(43,649)	(45,406)	(1,757)
Bad and doubtful debts	(1)	(3)	3	(14)	(14)	(0)
Borrowing costs	(255)	(252)	(3)	(933)	(972)	(38)
Other expenses	(463)	(961)	498	(3,851)	(4,001)	(150)
Total Expenses	**(20,933)**	**(26,481)**	**5,548**	**(89,112)**	**(91,426)**	**(2,314)**
Financing Movements						
Proceeds from Borrowings	0	0	0	1,340	1,340	0
Repayments of Borrowings	(1,174)	(1,174)	0	(4,771)	(4,771)	0
Repayments of Finance Leases	(91)	(85)	(6)	(340)	(340)	0
Net Financing Movements	**(1,265)**	**(1,259)**	**(6)**	**(3,771)**	**(3,771)**	**0**
Reserve Fund Movements						
Transfers from Reserves	0	0	0	7,905	12,309	4,404
Transfers (to) Reserves	0	0	0	(2,075)	(3,134)	(1,059)
Net Reserve Movements	**0**	**0**	**0**	**5,830**	**9,175**	**3,345**

	YTD Actual $000's	YTD Budget $000's	YTD Variance $000's	30 Jun 2027 Budget $000's	30 Jun 2027 Forecast $000's	30 Jun 2027 Variance $000's
Deferred Income Movements						
Transfers from Unearned Income	739	0	739	0	3,003	3,003
Transfers (to) Unearned Income	(1,604)	0	(1,604)	0	(2,570)	(2,570)
Net Deferred Income Movements	**(865)**	**0**	**(865)**	**0**	**433**	**433**
Capital Expenditure and Income						
Grants - capital	1,070	0	1,070	6,771	13,029	6,259
Contributions - monetary - capital	60	0	60	1,086	1,196	110
Capital works	(5,574)	(4,618)	(956)	(29,518)	(39,325)	(9,807)
Net Capital Works Funded from Operations	**(4,444)**	**(4,618)**	**174**	**(21,661)**	**(25,100)**	**(3,439)**
Funding Surplus / (Deficit)	**62,755**	**57,916**	**4,838**	**0**	**(342)**	**(342)**

2.2 Funding Statement Variances

Council's forecast full year Funding Statement Surplus is $342,000. Once the impact of carry over capital and operating projects is removed, the surplus can be attributed to:

Category	Surplus/(Deficit)	Comment
Other Income	$120,000	Receipt of unbudgeted insurance proceeds for completed infrastructure repair works previously financed by Council.
Interest Revenue	$334,000	Higher than budgeted interest rate environment has seen elevated interest income projected.
Employee Costs	($175,000)	Lower than budgeted capital program recoveries due to the timing and stage of project delivery across the capital works program.
Materials & Services *	($620,000)	Additional contractor requirements for tree maintenance, increased water utilities due to responsibility for new sites and increases on budgeted insurance premiums.

Noting the bulk of variance relates to the impact of project carryovers.

Council's year to date funding statement result shows a surplus of $62.8 million, which is favourable against a year to date budget of $57.9 million. This favourable variance of $4.8 million is largely due to:

Category	Surplus/(Deficit)	Nature	Comment
Rates and Charges	$453,000	Timing	Timing of interest and supplementary valuations and levies issued ahead of the delivery of planned Special Charge Scheme works.
Grants - Operating	($1.7 million)	Timing	Timing variance on the projected receipt of the Financial Assistance Grant
Interest Revenue	$139,000	Increase	Elevated interest rate environment
Materials & Services	$5.3 million	Timing	Timing of payments associated with Waste Contractor costs, information technology subscription, and maintenance expenditure
Other Expenses	$498,000	Timing	Timing of payments for community grants and EPA compliance costs
Grants - Capital	$1.1 million	Timing	Receipt of successful grant instalments prior to the delivery of the capital infrastructure
Capital Works	($956,000)	Timing	Programmed timing for delivery of grant funded carry over projects

2.3 Statement of Capital Works Expenditure

Council's forecast capital project expenditure of $39.33 million is $9.8 million higher than the 2026-27 budget. This increase includes $11.1 million of project spend which has been carried over from the 2025-26 financial year primarily relating to Stewart Road Bridge ($2.0m), Safe Local Roads and Streets ($1.7m) and Silverleaves Coastal Erosion Works ($0.9m).

Further information can be found in the detailed Capital Works report.

	Year-to-date 30 September 2026			Full Year 30 June 2027		
	Actual $000's	Budget $000's	Variance $000's	Budget $000's	Forecast $000's	Variance $000's
Property						
Land improvements	2,380	1,294	1,086	7,678	9,733	2,055
Total land	2,380	1,294	1,086	7,678	9,733	2,055
Buildings	1,428	956	472	5,672	7,651	1,979
Total buildings	1,428	956	472	5,672	7,651	1,979
Total Property	3,809	2,250	1,559	13,350	17,384	4,034
Plant and equipment						
Plant, machinery and equipment	616	249	367	1,480	2,586	1,106
Computers and telecommunications	140	130	11	768	799	30
Artworks	48	-	48	-	48	48
Total plant and equipment	805	379	426	2,248	3,433	1,184
Infrastructure						
Roads	672	1,149	(477)	6,818	8,596	1,778
Bridges	32	297	(265)	1,760	4,267	2,507
Pathways and cycleways	283	353	(70)	2,097	2,190	93
Drainage	99	163	(65)	970	1,078	108
Waste management	87	383	(296)	2,274	2,378	104
Total infrastructure	1,173	2,346	(1,173)	13,919	18,509	4,590
Total Capital Works Expenditure	**5,786**	**4,974**	**811**	**29,518**	**39,325**	**9,807**
Represented by:						
New asset expenditure	3,314	1,264	2,050	7,500	12,710	5,210
Asset renewal expenditure	1,315	2,590	(1,275)	15,369	20,408	5,038
Asset expansion expenditure	51	200	(149)	1,185	1,184	(1)
Asset upgrade expenditure	1,105	921	184	5,464	5,024	(439)
Total Capital Works Expenditure	**5,786**	**4,974**	**811**	**29,518**	**39,325**	**9,807**

2.4 Treasury

Funds are held as cash at bank to ensure sufficient liquidity to meet payment obligations. Surplus cash is placed in interest bearing term deposits to maximise investment returns while ensuring availability if required. All investments are made in accordance with Council's Funds Investment Policy at the time of investment. The following table details investments held by Council at the end of quarter 1.

Weighted average return on our investment is 5.09%, which is 0.49% higher than the 4.60% average RBA rate over the same period. This supports our higher than budgeted interest revenue forecast.

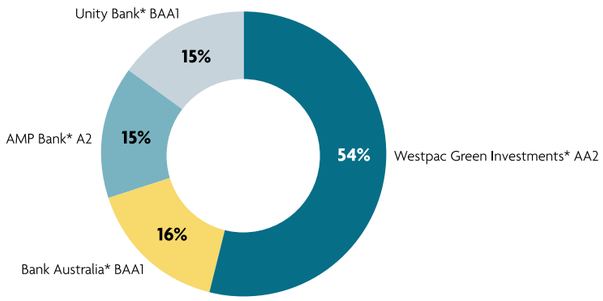
Investments held by Council as at 30 September 2026	Principal	Interest Rate	Term (days)	Maturity Date
Westpac Green Investments*	14,000,000	4.85	364	19 February 2027
Bank Australia*	4,000,000	5.40	179	20 December 2026
AMP Bank*	4,000,000	5.35	364	25 June 2027
Unity Bank*	4,000,000	5.33	182	1 March 2027
Total Term Deposits held	**26,000,000**			

* ethical (not invested in fossil fuels)

Weighted average return on investment	**5.09%**
Other Financial Investments	
San Remo & District Financial Services Limited	40,000
Total Term Deposits and other Investments	**26,040,000**

Investments are included as components of current assets balances in the balance sheet, classified as either; Cash and cash equivalents or current other financial assets based on the length of their investment term.

Investments by Institution and Credit Rating



Total Credit Rating
A2 - 15%
AA2 - 54%
BAA1 - 30%

Financial Statements

2.5 Comprehensive Income Statement

	YTD Actual	YTD Budget	YTD Variance	30 June 27 Budget	30 June 27 Forecast	30 June 27 Variance
	$000's	$000's	$000's	$000's	$000's	$000's
Income						
Rates and charges	84,866	84,469	397	85,205	85,295	90
Statutory fees and fines	1,130	964	165	3,858	3,829	(29)
User fees	1,621	1,544	77	6,214	6,291	77
Contributions - cash	94	0	94	1,308	607	(701)
Contributions – non-monetary assets	0	0	0	0	0	0
Grants - Operating	777	2,512	(1,735)	9,873	10,371	498
Grants - Capital	956	0	956	6,771	14,524	7,754
Net gain on disposal of property, infrastructure and equipment	40	(111)	151	0	240	240
Other Income	1,021	786	235	2,897	3,491	595
Total Income	90,504	90,163	341	116,126	124,649	8,524
Expenses						
Employee benefits	(11,219)	(11,001)	(218)	(40,665)	(41,034)	(369)
Materials and services	(8,671)	(14,264)	5,593	(43,649)	(45,081)	(1,432)
Bad and doubtful debts	(1)	(3)	3	(14)	(14)	(0)
Depreciation	(7,365)	(7,322)	(43)	(29,288)	(29,331)	(43)
Amortisation - intangible assets	(89)	(89)	0	(357)	(357)	0
Amortisation - right of use assets	(91)	(87)	(5)	(347)	(347)	0
Finance costs	(245)	(240)	(4)	(887)	(926)	(38)
Finance costs - leases	(10)	(12)	1	(46)	(46)	(0)
Other expenses	(463)	(961)	498	(3,851)	(4,001)	(150)
Total Expenses	(28,153)	(33,979)	5,826	(119,104)	(121,136)	(2,032)
Surplus (deficit) for the year	**62,352**	**56,184**	**6,167**	**(2,978)**	**3,514**	**6,492**
Less Contributions - monetary - capital	17	0	17	1,086	372	(714)
Less Contributions - non monetary	0	0	0	0	0	0
Less Grants - capital (non-recurrent)	956	0	956	5,016	12,434	7,419
Adjusted underlying surplus / (deficit)	**61,379**	**56,184**	**5,194**	**(9,080)**	**(9,293)**	**(213)**

2.6 Balance Sheet

	YTD Actual 30 September 2026 $'000	Budget 30 June 2027 $'000	Forecast 30 June 2027 $'000	30 June 2027 Variance $'000
Current Assets				
Cash and cash equivalents	23,972	17,772	10,880	(6,892)
Current trade and other receivables	93,969	10,009	14,012	4,003
Current other financial assets	26,040	27,776	35,040	7,264
Inventories	57	55	57	2
Current assets - other	1,665	1,363	1,727	364
Total Current Assets	145,703	56,975	61,716	4,741
Non-Current Assets				
Property infrastructure plant and equipment	1,484,191	1,351,502	1,495,650	144,148
Intangible assets	2,266	4,832	4,669	(163)
Right of use assets	683	1,781	1,781	0
Total Non-Current Assets	1,487,140	1,358,115	1,502,100	143,985
Total Assets	**1,632,843**	**1,415,090**	**1,563,816**	**148,726**
Current Liabilities				
Current trade and other payables	3,318	7,628	8,149	521
Current trust funds and deposits	18,329	2,427	4,964	2,537
Current provisions	10,606	9,213	8,445	(768)
Current interest bearing liabilities	3,596	5,050	4,808	(242)
Current lease liabilities	196	291	218	(73)
Contract and other liabilities	16,261	16,590	14,975	(1,615)
Total Current Liabilities	52,306	41,199	41,559	360
Non-Current Liabilities				
Non current provisions	14,013	15,090	16,957	1,867
Non current interest bearing liabilities	19,408	15,635	15,938	303
Non current lease liabilities	514	1,524	1,596	72
Total Non-Current Liabilities	33,935	32,249	34,491	2,242
Total Liabilities	**86,241**	**73,448**	**76,050**	**2,602**
Net Assets	**1,546,602**	**1,341,642**	**1,487,766**	**146,124**
Equity				
Accumulated Surplus	452,286	382,814	402,625	19,811
Reserves	1,094,316	958,828	1,085,141	126,313
Total Equity	**1,546,602**	**1,341,642**	**1,487,766**	**146,124**

2.7 Cash Flow Statement

	30 September 2026 Actual $000's	30 June 2027 Budget $000's	30 June 2027 Forecast $000's	30 June 2027 Variance $000's
Cash flows from operating activities				
Rates and charges	7,784	85,714	87,665	1,951
Statutory fees and fines	1,130	4,291	3,829	(462)
User fees	1,400	6,911	7,659	748
Grants - operating	801	9,983	9,946	(37)
Grants - capital	706	6,846	12,402	5,556
Contributions - monetary	103	0	1,356	1,356
Interest received	593	1,817	2,151	334
Dividends received	0	0	4	4
Trust Funds taken/(repaid)	14,628	14,700	14,627	(73)
Other receipts	769	3,140	2,846	(294)
Net GST refund (payable)	1,733	6,904	6,289	(615)
Employee costs	(10,834)	(41,566)	(41,034)	532
Materials and services	(16,248)	(48,215)	(54,057)	(5,842)
Other payments	(1,255)	(6,617)	(6,872)	(255)
Net cash provided by operating activities	**104**	**29,256**	**32,241**	**(2,985)**
Cash flows from investing activities				
Payments for property, infrastructure, plant, and equipment	(5,786)	(32,470)	(39,325)	6,855
Proceeds from sale of property, infrastructure, plant & equipment	63	490	596	(106)
Proceeds from/(Payments for) investments	9,000	0	0	0
Net cash used in investing activities	**3,277**	**(31,980)**	**(38,729)**	**6,749**
Cash flows from financing activities				
Finance costs	(245)	(887)	(926)	39
Proceeds from borrowings	0	1,340	1,340	0
Repayment of borrowings	(1,174)	(4,771)	(4,771)	0
Interest paid - lease liability	(10)	(46)	(46)	0
Repayment of lease liabilities	(91)	(341)	(340)	(1)
Net cash used in financing activities	**(1,520)**	**(4,705)**	**(4,743)**	**38**
Net increase (decrease) in cash and cash equivalents	1,861	(7,429)	(11,231)	3,802
Cash and cash equivalents at the beginning of the financial year	22,111	25,201	22,111	3,090
Cash and cash equivalents at the end of the period	**23,972**	**17,772**	**10,880**	**6,892**

Capital Works Status Report



Project Number	Project	Project Type	Percent Complete	Status	Project Commence-ment	Approved Budget	Prior Year Carryover	Approved Budget + Carryover	Last Posted Forecast	Carryover to NY	YTD Actual Expenditure	Variance (between YTD Actuals and Last Posted Forecast
Art works												
100383	Min Plant Equ Public Art	Design and Construction	95	Underway	2026	-	63,745	63,745	47,783	-	47,783	-
Total Art works			**95**			**-**	**63,745**	**63,745**	**47,783**	**-**	**47,783**	**-**
Bridges												
100781	Marine Structures Renewals Design Program	Design	25	Underway	2027	240,000	-	240,000	240,000	-	6,387	233,613
102055	Structures Renewals Construction Program	Construction	25	Underway	2027	1,220,000	-	1,220,000	1,197,389	-	663	1,196,726
102126	Transport Structures Design Program	Design	10	Underway	2027	300,000	-	300,000	300,000	-	432	299,568
100053	Ren Bridge & Culvert Renewal Program	Construction	50	Underway	2026	-	497,558	497,558	516,525	-	15,147	501,378
102036	Ext Grt Ren Stewart Road Bridge Reconstruction	Design and Construction	60	Underway	2025	-	2,012,857	2,012,857	2,012,858	-	9,436	2,003,422
Total Bridges			**34**			**1,760,000**	**2,510,415**	**4,270,415**	**4,266,773**	**-**	**32,066**	**4,234,707**
Buildings												
101017	Ren Bldgs OpSp Bass Coast Leisure Centre Component Renewal	Construction	20	Underway	2025	200,000	53,803	253,803	253,802	-	7,251	246,552
102054	Building Renewal- Construction- Wonthaggi Old Post Office	Construction	90	Underway	2026	347,060	194,950	542,010	470,011	-	147,112	322,899
102035	Ren Bldgs Inverloch Hub Stage 2 Construction	Construction	55	Underway	2025	500,000	527,637	1,027,637	1,027,637	-	363,868	663,770
100587	Wonthaggi Secondary College Senior Campus – Structure Plan	Feasability	7	Underway	2026	300,000	-	300,000	302,882	-	2,882	300,000
102078	Ext Grt Min Thompson Reserve Cricket & Soccer Pavilion	Construction	75	Underway	2026	1,900,000	-	1,900,000	1,979,115	-	434,115	1,545,000
102115	Kilcunda Foreshore Toilet Pump Station	Design and Construction	15	Underway	2027	300,000	-	300,000	350,000	-	805	349,195
102127	DDA parking bay upgrades	Design and Construction	0	Not Started	2027	100,000	-	100,000	100,000	-	-	100,000
100657	Maj Aqua Aquatic Centre Bass Coast	Design	15	Underway	2026	500,000	411,076	911,076	942,880	-	27,114	915,766
102110	Building Disposal Program	Construction	25	Underway	2027	100,000	-	100,000	100,000	-	734	99,266
102060	Building Renewal Design Program	Design	15	Underway	2027	200,000	-	200,000	200,000	-	7,984	192,016
102111	Newhaven Hall Toilet Renewals	Design and Construction	15	Underway	2027	300,000	-	300,000	300,000	-	123	299,877
102112	Newhaven Information Centre Roof Renewal	Design and Construction	15	Underway	2027	500,000	-	500,000	500,000	-	2,310	497,690
102067	Community Facilities Furniture Renewal Program	Feasability	30	Underway	2027	25,000	-	25,000	25,000	-	-	25,000
102116	Community Venues - Property & Facility Management	Feasability	25	Underway	2027	50,000	-	50,000	50,000	-	-	50,000
102113	SG Yacht Club Toilet and Change Room Renewal	Construction	15	Underway	2027	300,000	-	300,000	300,000	-	3,197	296,803
102114	Wonthaggi Civic Centre Electrical Switchboard Design	Design	15	Underway	2027	50,000	-	50,000	50,000	-	-	50,000
102132	Ren Buildings Civic Centre HVAC unit replacement		50	Underway	2027	-	-	-	25,000	-	572	24,428
101045	Ren Bldgs WUCAC Electrical Supply Design	Construction	98	Underway	2026	-	517,587	517,587	517,588	-	384,259	133,329

Project Number	Project	Project Type	Percent Complete	Status	Project Commence-ment	Approved Budget	Prior Year Carryover	Approved Budget + Carryover	Last Posted Forecast	Carryover to NY	YTD Actual Expenditure	Variance (between YTD Actuals and Last Posted Forecast
102061	Ren Bldgs Building Renewal- Design-Cowes Jetty Kiosk	Design	98	Underway	2026	-	75,546	75,546	75,546	-	41,965	33,581
102038	Min Bldgs North Wonthaggi Kindergarten Structural Repairs	Construction	99	Underway	2025	-	28,850	28,850	28,850	-	3,839	25,011
Total Buildings			**39**			**5,672,060**	**1,809,449**	**7,481,509**	**7,598,311**	**-**	**1,428,129**	**6,170,182**
Computers & Telecoms												
102102	Inverloch Hub - Community Equipment Replacement	Construction	0	Not Started	2027	47,470	-	47,470	47,470	-	5,170	42,300
102065	Ren IT Equip Cultural Facilities - Replacement Equipment	Design and Construction	9	Underway	2026	60,000	28,093	88,093	90,681	-	5,193	85,489
102105	Old Post Office - FFE and IT	Feasability	0	Not Started	2027	36,000	-	36,000	36,000	-	-	36,000
100116	Computers and telecommunications renewal program	Construction	15	Underway	2027	625,000	-	625,000	624,738	-	130,110	494,628
Total Computers & Telecoms			**6**			**768,470**	**28,093**	**796,563**	**798,890**	**-**	**140,473**	**658,417**
Drainage												
102124	Stormwater Renewal & Flood Mitigation Program	Construction	20	Underway	2027	970,000	-	970,000	970,000	-	11,207	958,793
102086	Ren Drain Stormwater Renewal Program - Fuller Rd Wonthaggi	Construction	100	Completed	2026	-	117,037	117,037	108,006	-	87,753	20,253
Total Drainage			**60**			**970,000**	**117,037**	**1,087,037**	**1,078,006**	**-**	**98,960**	**979,046**
Land												
102103	Kilcunda Rail Trail Realignment Design	Design and Construction	100	Completed	2027	33,333	-	33,333	38,062	-	45,744	(7,682)
Total Land			**100**			**33,333**	**-**	**33,333**	**38,062**	**-**	**45,744**	**(7,682)**
Land improvements												
102106	San Remo Potters Hill Embankment Stabilization Design	Design and Construction	5	Underway	2027	50,000	-	50,000	50,000	-	-	50,000
102026	Wonthaggi Recreation Reserve Oval 1 Upgrade	Construction	55	Underway	2027	720,000	-	720,000	721,517	-	1,805	719,712
102125	Open Space Structures Renewals Design	Design	25	Underway	2027	240,000	-	240,000	240,000	-	3,353	236,646
102100	Dog Park - Phillip Island	Design and Construction	20	Underway	2027	100,000	-	100,000	99,184	-	532	98,652
100494	Cowes Streetscape Master Plan - Delivery of Stage 1	Construction	95	Underway	2026	3,625,000	614,664	4,239,664	4,239,490	-	2,126,962	2,112,528
102104	MTB/BMX Design and Construction	Design and Construction	10	Underway	2027	100,000	-	100,000	99,671	-	1,906	97,765
102128	Cowes Oval Replacement Fencing	Design and Construction	0	Removed/ Amalgamated	2027	100,000	-	100,000	-	-	-	-
102117	Cowes Tennis Court Surface Renewal and Drainage	Construction	17	Underway	2027	500,000	-	500,000	500,000	-	1,359	498,641
102129	Open Space Waste Bin Renewal	Construction	90	Underway	2027	150,000	-	150,000	124,721	-	81,615	43,106

Project Number	Project	Project Type	Percent Complete	Status	Project Commence-ment	Approved Budget	Prior Year Carryover	Approved Budget + Carryover	Last Posted Forecast	Carryover to NY	YTD Actual Expenditure	Variance (between YTD Actuals and Last Posted Forecast
102066	Climate Change Actions	Feasability	0	Deferred	2026	275,000	-	275,000	274,454	-	-	274,454
102042	Ren Land Imp Playspace renewal	Design and Construction	15	Underway	2026	300,000	180,487	480,487	533,056	-	20,660	512,396
102118	Harold Hughes Tennis Court Lighting Repairs	Construction	50	Underway	2027	30,000	-	30,000	23,760	-	11,744	12,016
102119	Thompson Reserve BMX Track Renewal	Design	15	Underway	2027	200,000	-	200,000	197,230	-	440	196,791
102121	Watts Street Car Park Lighting Upgrade	Design and Construction	10	Underway	2027	45,000	-	45,000	45,000	-	679	44,321
102107	Wonthaggi Netball Lighting and Court Upgrade	Design and Construction	0	Deferred	2027	500,000	-	500,000	500,000	-	-	500,000
102120	Wonthaggi IM Depot Washdown Bay/ Triple Interceptor Pit	Design	15	Underway	2027	150,000	-	150,000	150,000	-	4,936	145,064
102069	Recreation Projects Design - WAYS	Design	30	Underway	2027	60,000	-	60,000	77,215	-	16,215	61,000
102093	Skate Park - Graydens reserve Newhaven	Construction	10	Underway	2027	300,000	-	300,000	296,204	-	80	296,124
102108	Wyeth-McNamara Park Dino Hunter Playground Design	Design	15	Underway	2027	200,000	-	200,000	166,295	-	-	166,295
102059	Maj Land Imp Phillip Island Sports Precinct	Design	85	Underway	2026	-	110,195	110,195	110,908	-	19,908	91,000
102024	Ext Grt DEECA Coastal Erosion Works Silverleaves	Construction	45	Underway	2025	-	909,496	909,496	910,387	-	891	909,496
102133	Min Land Improvements Wonthaggi Rec Reserve Road Upgrade	Construction	100	Completed	2027	-	-	-	34,715	-	33,108	1,607
102134	Ex Grt Bass Recreation Reserve Netball Courts Stage 2	Construction	50	Underway	2027	-	200,000	200,000	201,021	-	8,496	192,524
Total Land improvements			**33**			**7,645,000**	**2,014,842**	**9,659,842**	**9,594,826**	**-**	**2,334,688**	**7,260,138**
Plant & Equipment												
100408	Ren Plant Equ Light Fleet Renewal Program	Feasability	25	Underway	2026	600,000	161,240	761,240	607,204	-	108,318	498,885
100409	Ren Plant Equ Plant & Equipment Renewal Program	Feasability	10	Underway	2026	880,000	590,768	1,470,768	1,470,768	-	-	1,470,768
100866	Min Plant Eqp Grantville Hook Truck and Trailer	Feasability	100	Completed	2026	-	398,247	398,247	398,247	-	398,247	-
102135	Road to Resilience: Strengthening the Network	Other	98	Underway	2027	-	-	-	109,719	-	109,719	-
Total Plant & Equipment			**58**			**1,480,000**	**1,150,255**	**2,630,255**	**2,585,938**	**-**	**616,284**	**1,969,653**
Footpaths and cycleways												
102101	Footpath Gaps Program	Design and Construction	15	Not Started	2027	235,000	-	235,000	233,535	-	3,580	229,954
102048	Pathways Renewal Program	Construction	30	Underway	2027	262,000	-	262,000	260,500	-	71,324	189,176
100922	Maj pathway T&T Surf Parade Stage 3b Inverloch	Design and Construction	20	Underway	2027	1,200,000	-	1,200,000	1,184,788	-	203,834	980,955
102025	Ext Grt Ventnor Road Shared Path	Design and Construction	5	Underway	2025	400,000	112,228	512,228	510,804	-	4,180	506,624
Total Footpaths and cycleways			**18**			**2,097,000**	**112,228**	**2,209,228**	**2,189,627**	**-**	**282,918**	**1,906,709**

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Roads												
102098	San Remo - Street beautification works	Construction	20	Underway	2027	50,000	50,000	100,000	100,000	-	-	100,000
102122	Road Renewal - Urban Road Pavement (Reed Crescent) Renewal Program	Design and Construction	25	Underway	2027	600,000	-	600,000	1,000,000	-	5,969	994,031
100417	Roads Renewal - Asphalt Program	Design and Construction	20	Underway	2027	900,000	-	900,000	664,029	-	4,115	659,914
100774	Roads Renewal - Kerb Renewal	Construction	60	Underway	2027	219,000	-	219,000	219,000	-	5,000	214,000
100414	Roads Renewal - Rural Roads Pavement Program	Construction	25	Underway	2027	800,000	-	800,000	900,000	-	711	899,289
100410	Roads Renewal - Rural Spray Seal Program	Design and Construction	25	Underway	2027	639,000	-	639,000	600,000	-	7,518	592,482
100416	Roads Renewal - Urban Spray Seal Program	Design and Construction	30	Underway	2027	800,000	-	800,000	910,000	-	90,035	819,965
102123	Roads Renewal- Pavement Design Project	Design	20	Underway	2027	190,000	-	190,000	190,000	-	2,657	187,342
102099	Links Street Road and Drainage Upgrade	Design and Construction	40	Underway	2027	298,299	-	298,299	30,000	268,000	-	30,000
102097	The Esplanade (Sunderland Bay Road to Batman Street) Road and Drainage Upgrade	Design and Construction	40	Underway	2027	1,401,748	-	1,401,748	109,613	1,292,000	9,613	100,000
101023	Urban roads and drainage improvement design	Feasability	0	Deferred	2027	200,000	-	200,000	198,426	-	32,131	166,295
100041	Roads Renewal - Linemarking Program	Design and Construction	10	Underway	2027	120,000	-	120,000	120,000	-	-	120,000
100428	Roads Renewal - Unsealed Roads Program	Construction	5	Underway	2027	600,000	-	600,000	600,000	-	-	600,000
100982	Ren Roads Grantville Glen Alvie Road, Almurta East	Design and Construction	22	Underway	2024	-	350,000	350,000	350,000	-	7,058	342,942
102030	Blackspot - Glen Alvie Rd Wade Rd Glen Alvie	Design and Construction	98	Underway	2025	-	402,521	402,521	170,693	-	170,693	-
102032	Ext Grt Min Roads Rural Speed Zone Changes - Phillip Island	Design and Construction	30	Underway	2025	-	276,033	276,033	276,246	-	28,246	248,000
102033	Ext Grt Min Roads Urban Speed Zone Changes - Phillip Island	Design and Construction	90	Underway	2025	-	131,632	131,632	131,841	-	176,841	(45,000)
102034	Ext Grt Roads Urban Speed Zone Changes - Bass Coast Mainland	Design and Construction	40	Underway	2025	-	157,633	157,633	158,724	-	19,724	139,000
101057	Road Upgrade Queen St Wonthaggi between Merrin and Broome Cr	Construction	60	Underway	2026	-	75,000	75,000	5,331	-	5,331	-
102079	Ext Grt Min Safe Local Road and Streets Program	Design and Construction	15	Underway	2026	-	1,724,606	1,724,606	1,761,913	-	105,913	1,656,000
102090	Ext Grt Roads Watt Street Pedestrian Crossing	Construction	2	Underway	2026	-	30,000	30,000	30,000	-	-	30,000
102137	Blackspot - Coghlan Road Cowes	Construction	5	Underway	2027	-	-	-	70,585	-	-	70,585
Total Roads			**31**			**6,818,047**	**3,197,425**	**10,015,472**	**8,596,401**	**1,560,000**	**671,555**	**7,924,847**

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Waste management												
102070	Grantville Cell 8 Cell Commissioning & Construction	Construction	0	Deferred	2026	450,000	-	450,000	450,000	-	-	450,000
102071	Grantville Leachate Storage / Collection Infrastructure	Construction	8	Underway	2026	500,000	-	500,000	500,000	-	47,364	452,636
102094	Waste Replacement – Cardboard Balers (Two Units) – Grantville& Cowes Resource Recovery	Construction	5	Underway	2027	104,000	-	104,000	104,000	-	-	104,000
102096	Wonthaggi Landfill & Transfer Station Boundary Fence	Design and Construction	8	Underway	2027	600,000	-	600,000	600,000	-	-	600,000
102095	Waste Replacement - Landfill Excavator	Construction	12	Underway	2027	620,000	-	620,000	620,000	-	-	620,000
101003	Old Grantville Landfill & Stormwater Pond Rehabilitation	Construction	16	Underway	2027	-	-	-	-	-	-	-
102064	Min Waste Grantville EPA/Licence Compliance	Design and Construction	95	Underway	2026	-	89,000	89,000	103,767	-	39,641	64,126
Total Waste management			**21**			**2,274,000**	**89,000**	**2,363,000**	**2,377,766**	**-**	**87,005**	**2,290,762**
TOTAL CAPITAL WORKS PROGRAM			**34**			**29,517,910**	**11,092,489**	**40,610,399**	**39,172,383**	**1,560,000**	**5,785,604**	**33,386,779**



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